Campus Master Plan

WORK SESSION 2 : PHASE 1 FINDINGS

July, 2023
02. Process
Phase 1
Discovery & Analysis

2023
- Data gathering, organization & synthesis
- Site reconnaissance
- Leadership and stakeholder interviews
- Presentation / confirmation of findings

Phase 2
Concept Alternatives

WS 2
- Develop design principles
- Develop concept alternatives
- Framework drawings
- Explore Public Private Partnership Opportunities

Phase 3
Master Plan Development

WS 4
- Preferred plan development
- Technical integration
- Implementation considerations
- Draft & Final Campus Plan

Steering Committee
Senior Leadership Team
Board of Trustees
Presidents / Executive Team
Campus-wide Engagement
University Focus Groups
External Outreach
03. Understanding the Institutions
STRATEGIC ASPIRATIONS

AURARIA HIGHER EDUCATION CENTER

The Auraria Campus is a dynamic academic environment shared by three separate and distinct institutions of higher learning that are all designated Hispanic Serving Institutions:
- Community College of Denver
- Metropolitan State University of Denver
- University of Colorado Denver

The Auraria Higher Education Center is a separate state entity whose role is to provide and manage shared services, facilities, and property to support these prominent institutions in achieving their goals.

COMMUNITY COLLEGE OF DENVER

Vision Statement
Every member of our community will attain the education they desire.

Mission Statement
CCD provides our diverse community an opportunity to gain quality higher education and achieve personal and professional success in a supportive and inclusive environment.

Values
- Involvement
- Student-Focus
- Integrity
- Lifelong Learning
- Excellence
- Healthy Work Environment

METROPOLITAN STATE UNIVERSITY OF DENVER

Role & Mission
Metropolitan State University of Denver is a comprehensive, baccalaureate-degree granting, urban university that offers arts and sciences, professional, and business courses and programs to a diverse student population in an atmosphere of mutual respect. Excellence in teaching and learning is MSU Denver’s primary objective.

The mission of MSU Denver is to provide a high-quality, accessible, enriching education that prepares students for successful careers, postgraduate education, and lifelong learning in a multicultural, global, and technological society. To fulfill its mission, MSU Denver’s diverse university community engages the community at large in scholarly inquiry, creative activity, and the application of knowledge.

Values
- Community
- Access
- Diversity
- Respect
- Excellence

UNIVERSITY OF COLORADO DENVER

CU Mission
The University of Colorado is a public research university with multiple campuses serving Colorado, the nation, and the world through leadership in high-quality education and professional training, public service, advancing research and knowledge, and state-of-the-art health care.

CU Vision
The University of Colorado will be a premier, accessible and transformative public university that provides a quality and affordable education with outstanding teaching, learning, research, service, and health care. Through collaboration, innovation, technology and entrepreneurship, CU will expand student success, diversity and the economic foundation of the State of Colorado.
INTERNAL STAKEHOLDER ENGAGEMENT TAKEAWAYS

AHEC
- Become the premier public higher education campus in Denver
- Affordable housing will benefit students, faculty, and staff
- Conceptual neighborhoods created silos, low density development, and missed opportunities for collaboration
- Build upon existing open space infrastructure to create a green network
- Create a sense of place, a new vision for campus that keeps education at the core and enhances the experience for all through activation and amenities, driving new revenues to reinvest in the campus

CCD
- Affordable housing is an issue, especially for working adult learners and staff
- Create more opportunities for collaboration of students across institutions
- Interested in P3s if benefit to CCD is apparent and quantifiable
- Neighborhood model is only in theory but there needs to be more intentionality behind mixing points
- Parking affordability is a huge issue for students

MSU
- Building staff housing and offices on Ball Field lot
- Demand for student housing
- Need more event and student org spaces
- More reasons for students to stay on campus after hours
- Expanding Health spaces and simulation labs
- Need athletic track fields
- More and healthy food options for students
- Need more landscaping and green spaces around campus

CU Denver
- Lots of housing potential
- Interested in an Innovation District.
- Tivoli should be more of an anchor for federal funding
- Tivoli could be an incubator space
Vision
Create a thriving and active campus to support student success and institutional identities in order to enrich our collective experiences, strengthen campus cohesion, and achieve financial sustainability.

Guiding Principles
• In order to support the educational objectives of the academic institutions create the development framework that transforms the Auraria Campus into a complete community
• Leverage existing and future campus opportunities to achieve a new sustainable financial model
• Enhance and expand connections to downtown Denver, surrounding communities, and new neighborhood development projects
• Design and define a cohesive campus with a distinctive character that complements the individual institutional identities
• Create a plan that that reflects the community we serve and promotes diversity, equity and inclusion throughout the Master Plan process
• Honor and celebrate the history of the campus to align with the AHEC Strategic Plan
04.

Physical Site Analysis
History & Culture
Auraria & Denver

1859

- Auraria was established as a city before Denver, and then absorbed into Denver.
• Before the campus and big infrastructure projects, Auraria was a tightly knit residential community.
Campus was created to serve a demand for higher education with increasing population growth in Denver.
Over time fragmentation and isolation of Auraria due to highway, large infrastructure projects, and surface parking lots.
Recent years

- Recent decline in overall enrollment since COVID
- Cost of living increase around campus pushed students, faculty, staff farther away and increased commute times
- Explore how to increase enrollment to pre-COVID numbers

* Note, expect general decline in enrollment due to lower birthrates
Regional Context
Significantly lower population density in the north-south band around campus.

Source: Denver.gov | ACS Block Group 2016-2020 Dataset
The campus sits at the convergence of majority White and majority Hispanic populations.

There are also pockets of Asian populations to the northeast and southeast.
On average, the north and east of campus are better off than the south and west in terms of median household income.

Source: Denver.gov | ACS Block Group 2016-2020 Dataset
ZONING

Campus is surrounded by Downtown and Mixed Uses on three sides but the campus has weak connections to any of these areas.

South edge is bordered by current and former industrial uses.
There is a housing desert on and around campus.

Source: Denver.gov | Parcels Dataset
Urban Context
POINTS OF INTEREST

High density of amenities and activity concentrated to the east of Auraria.

Planned developments to adjacent to campus will increase activity to the north and west.
Site Edges
EDGE CONDITIONS
Public Realm Experience
EDGE CONDITIONS
Speer Blvd Section
EDGE CONDITIONS
Speer Blvd & W Colfax Intersection

- Cherry Creek
- Central
- Clear Creek
- Library
- Science
- North Classroom
- Denver Performing Art Complex
- Colorado Conventional Center
- Pedestrian Entrance
- Vehicular Entrance

Speer Blvd
Champa St
Stout St
EDGE CONDITIONS
Auraria Parkway Section

Parking  Auraria Pkwy  Auraria Pkwy  MSU Denver Jordan Student Success Building

12.5’  8’  7.5’  48’  26’  39’  15’  8’  21’  113’
EDGE CONDITIONS
Auraria Parkway Section

S valley Hwy
CanAm Hwy
Auraria Pkwy
Railway Line
Lynx Crossing

146’
53’
29’
27’
29’
Precedents Scale

Temple University
Fully integrated with the city grid, no clear boundaries.

Arizona State University - Phoenix
Fully integrated with the city grid, no clear boundaries.
Precedents Scale

University of Denver
Partially integrated with the city grid, areas with traditional campus boundaries.

Rice University
Bounded traditional campus, fully disrupts city grid.
Built Environment
Low density, low heights, and minimal green spaces on campus compared to east, south, and west of campus.
Planned developments to the north and west will further highlight the low density of Auraria. Opportunities for better connectivity to all sides surrounding Auraria.
PREDOMINANT USE

Shared campus life uses are concentrated toward the northeast of campus.

Almost all buildings are single-use.
On-campus housing provides around 1300 beds total. Lynx Crossing is not well connected to campus buildings by foot.
FCIs help prioritize maintenance of buildings across campus.
Previous Master Plan created neighborhoods reflected in the ground leases for each institution.
BUILDING OCCUPANCY

Shows facilities with shared and individual institutional occupancies.
Campus Character
The east campus core is more pedestrian oriented in nature, consisting of landscapes like the Tivoli Quad and Lawrence Quad.

Streets like the 10th St Plaza and Larimer are the main pedestrian throughfares, outside of which the west campus tends to be more spread out and vehicle oriented.
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Streets like the 10th St Plaza, Larimer and Lawrence Plaza are the main pedestrian throughfares, outside of which the west campus tends to be more spread out and vehicle oriented.
CAMPUS CHARACTER & EXPERIENCES

Access to campus on the east side is hostile for pedestrians and bicyclists with the extensive width of Speer Blvd, wide open spaces, and limited tree shade and landscaping.
9th St plaza, running N-S through the center of the campus, forms a division between the east campus which is more compactly developed with planned open spaces and the west campus which is mostly undeveloped, with extensive parking lots.

There is also a mix of architecture styles
There is an opportunity to create better visual access to St Elizabeth’s Church.
ARCHITECTURE CHARACTER
1870-1929

Few buildings survive from before Auraria became a campus.
• Tivoli is a key landmark on campus clad in red brick and ornate gables.
• 9th Street park features old homes now converted into offices and meeting spaces around a green space.
Mid-century buildings share several architectural characteristics:

- Dark brick with bands of dark glass windows
- Large footprints, with integrated courtyards
Contemporary buildings are still largely brick but larger areas of glass cladding.
Climate Change Challenges
**Solar-friendly Climate**

- Sunny days per year:
  - Denver: 245
  - US average: 205

**Semi-arid Climate**

- Precipitation per year:
  - Denver: 17"
  - US average: 38"

**Heavy Snows**

- Snow per year:
  - Denver: 60"
  - US average: 28"
People in Denver will experience temperature over 94.2°F for 7 days on average 1985-2005.

Some area in the Middle South Platte-Cherry Creek watershed has experienced Extreme Drought 12% of the time.

INCREASED TEMPERATURES:
More heatwaves and hotter summers

CHANGES IN PRECIPITATION PATTERNS:
More intense rainfall events and increased risks of flooding

WATER SCARCITY:
Reduced snowpack and earlier snowmelt

INCREASED TEMPERATURES:
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CHANGES IN PRECIPITATION PATTERNS:
More intense rainfall events and increased risks of flooding

WATER SCARCITY:
Reduced snowpack and earlier snowmelt

Heat Risk

Flood Risk

Drought Risk

7.3” over 12 storms by 2050

6.9” over 10 storms 1985-2005

41 days per year by 2050
Urban Heat Risk & Urban Ecology
The west part of the campus experiences significantly higher temperatures compared to other areas due to its extensive asphalt surface and lack of green spaces.
The neighborhood of Auraria has a lower tree canopy coverage than the city's desired goal. In addition to other ecological benefits, trees not only provide shade but also release moisture through transpiration, which helps cool the surrounding air.
EXISTING GREEN NETWORK

Campus as sustainability catalyst-
The campus's open spaces hold great potential to be integrated into the city's green network and would benefit from a well-planned and carefully executed strategy for tree planting and maintenance.
EXISTING PLANTING CHALLENGES

15% Tree Canopy Coverage
Lack of Vegetation Diversity

Current challenges:

- **Contaminated soils** due to previous industrial uses
- **Low staff levels** to take care of the vegetation
- **Disease and bugs** like Japanese beetles
- **Climate change** making it hotter and drier
EXISTING IRRIGATION SYSTEM

Current challenges:

- Old irrigation system unreliable and hard to modify
- Well water with high levels of sediment and chemicals like salts

Strategies to consider:

- Drought tolerant plant
- Group plants by water needs
- Mulching
- Deeper, less frequent watering schedule
- Soil amendments
- Education and community involvement
- Alternative irrigation source and methods
ENHANCING URBAN ECOLOGY

- Prioritizing drought tolerant native species
  - White Fir
  - Japanese Pogoda Tree
  - Honey Locust
- Integrating phytoremediation plants
  - Hybrid Poplar Tree
  - Indian Grass
  - Fringed Sage
- Adding low maintenance pollinator species
  - Rocky Mountain Penstemon
  - Chocolate Flower
  - Apache Sunset Hyssop
- Increasing biodiversity by enriching landscape types, vegetation layers, and planting species
- Attracting natural predators to pray on the existing pest
- Promoting diverse habitat for beneficial organisms
  - Lark Bunting
  - Japanese Beetle
  - Field Spider
  - Frogs and Toads
  - Red Tailed Hawk
  - Bumble Bee
  - Little Brown Bat
  - American Robin
  - Colorado Hairstreak
  - Cottontail Rabbit
THERMAL COMFORT STRATEGY SUMMARY

Comfortable outdoor environment can promote the usage of campus open spaces and enhance students’ mental and physical wellness.

Human Comfort Strategy Summary in Denver

- Too Hot
- Shade Strategy
- Comfortable enough
- Sun Strategy
- Too Cold

High Average Temperatures
Low Average Temperatures
In addition to tree canopies, shade can also be provided by buildings, shading structures like trellises to create comfortable outdoor spaces in the summer.
When proposing the strategic development plan, it is also important to consider factors for winter outdoor thermal comfort such as winter sun exposure and wind corridor.
Urban Hydrology & Stormwater Management
The Auraria neighborhood flourished due to the presence of waterways and railways surrounding it, including a canal that once traversed the area.
The waterways in the area used to have more room to flow freely and now are constrained by floodwalls. The buried canal through the campus holds exciting potential as a future open space armature.
HISTORIC FLOODS
shaped the city and Auraria area

First recorded big flood
1864
Auraria became a distinctly working-class neighborhood. Flood mitigation actions started.

Denver's worst flood of record
1965
A comprehensive urban redevelopment plan evolved.
Due to the impact of climate change, the occurrence of 100-year floods is projected to happen much more frequently, ranging from every one to thirty years.

September floods in 2013 cause widespread damage to many areas of the Mile High Flood District due to rainfall that exceeded the 500-year event in places...

Source: Mile High Flood District
The majority of the Auraria neighborhood is situated within the FEMA floodplain.
The northern and western sections of the site are prone to the flood risk associated with 500-year flood events, which have been occurring with greater frequency in recent years.
Despite the implementation of storm basins and underground detention systems, the extensive impervious land present on the site still poses a significant flood risk.
Campus Open Space
The campus boasts a diverse range of landscape typologies. Implementing a holistic framework will establish an expanded network with a clear hierarchy and reveal the campus’s full potential.
The campus shows great potential to be a more vibrant campus. With better integration with the building programs and the city, it can have more integrated outdoor academic spaces and engaging open spaces, facilitating collaboration among students, generating revenue with public events, and activating the campus during academic vacations.
A holistic open space framework will improve campus connectivity across streets, integrate with the vibrant surrounding context, and mitigate flood risk through stormwater management green infrastructure.
The green corridors will exhibit distinct hierarchies and characteristics for different academic and social uses, featuring diverse interactions with building interfaces and varying scales.
By integrated design between buildings and open spaces, we are aiming to create a vibrant and engaging campus and elevate it into a valuable oasis for Downtown Denver.

- Enhance biodiversity with diverse planting layers and species
- Improve indoor & outdoor connection and interaction
- Create campus identity by paving, lighting, site furniture and environmental graphic design
- Placemaking for landmark building
SEEKING AN IDENTITY FOR POTENTIAL ICONIC OPEN SPACE

A cohesive wayfinding system and impactful gateway moments will create campus identity, facilitate navigation through the campus, and aid integration with the city network.

- Enhance biodiversity with planting
- Placemaking for historical building
- Improve campus edge experience
- Create a gateway moment
- Connection with the city's green network
Creating iconic and welcoming pedestrian-oriented promenades

- Redesign paving for campus identity and stormwater management
- Enhance biodiversity with planting
- Improve the connection and interaction with the buildings
- Introduce engaging site furniture for campus identity and vibrancy
ACTIVE AND TRANSPARENT BUILDING Interfaces

Better connection and interaction between campus open spaces and programs on the ground floor of the buildings.

Position new development with open spaces instead of open to nothingness.

Potential future development parcels framing the open space.
Campus Mobility
URBAN TRAIL CIRCULATION

Trail system has expanded in recent years.
Lots of interest and design work at Speer Blvd.
Proposed 5280 Loop would run through Auraria.
Downtown is a major hub for light rails and bus depositories, but there is no last mile connectivity to campus. Bus network connects to the east, south, and west, but north connectivity on transit is lacking.
The campus has 6,529 parking spaces in total, including:
- 3,466 in structured parking spots
- 2,748 surface lot spots
- 271 street and metered spots
- 44 service and loading spots

Eastern core of campus is car-free and allows good walkability. Western area of campus is covered in surface lots and divided by two major arterials cutting through campus.
Transit service exists but only at the edges of campus.
Walksheds from light rail stations cover only a small area of campus.
The light rail line within the campus boundary on the west creates a barrier.
Bike connectivity is disrupted at edges of Auraria by Speer Blvd, Auraria Parkway, and Colfax Ave.

There is a lack of bike infrastructure within the campus as well.
CAMPUS PEDESTRIAN CIRCULATION

Core of campus has safe and wide promenades for walking. Pedestrian comfort is higher due to buildings and tree cover.

Access points to campus feel unsafe for pedestrians, due to wide roads, and speeding traffic.

Western half of campus feels hostile for walkability, due to extensive surface parking lots, lack of trees.
PUBLIC ROW THROUGH CAMPUS

5th Street Section
PUBLIC ROW THROUGH CAMPUS

7th Street Section

Surface Parking

7th Street

7th Street Garage

80'

9.5'

5.5'

56'

9.5'

6'

0  50'
Utilities & Infrastructure
Climate Action Plan calls for reductions of Scope I and II emissions by

- 50% by 2030
- 90% by 2040
- 100% by 2050

(relative to 2007/08 baseline)
2017 Baseline consumption was 70,099kgal of water.

UTILITIES: KEY TAKEAWAYS

Opportunity to increase building energy efficiencies with future construction and renovations to reduce Scope I and II emissions at Auraria.

Opportunity to align landscape interventions with drainage issues.

Explore possibilities of improving energy infrastructure to reduce Scope I emissions.
05. Development Opportunities
PRELIMINARY GOALS FOR THE MASTER PLAN

1. Create a complete, vibrant, active community to enhance student experience and support the academic missions
2. Increase recruitment, enrollment, and retention
3. Improve financial sustainability for campus reinvestment
4. Integrate seamlessly with surrounding city
5. Improve quality of spaces for Auraria community, indoor and outdoor
6. Address climate change challenges
7. Provide affordable housing options on campus
AHEC's operating model is challenged by enrollment declines and reliance on State support. But the campus sits on some of Denver’s most valuable, contiguous, underutilized land assets. AHEC also has broad authority to partner with the private sector to unlock land value and create new streams of revenue.

The Master Plan can describe a vision and program that supports AHEC and our three institutions, leveraging developer expertise and new capital sources.
Operating Model

Enrollment As Operating Input

- Enrollment declines for all three institutions means reduced appropriations, student and parking fees
REVENUES TO AHEC

Total Revenue

- Revenue Sources: General Fund, Student Revenue Bond Fund, Parking Enterprise Fund, General Auxiliary

General Revenue Fund

- Revenue Sources: MSU Denver, CU Denver, CCD

Budget and Projection Overview:
- 2022-23 Budget
- 2023-24 Budget
Governance

Mission
The Auraria Higher Education Center is a separate state entity whose role is to provide and manage shared services, facilities, and property to support these prominent institutions in achieving their goals.

Structure
Corporate body created by the State of Colorado.

P3 Authority
AHEC has agency under the State of CO to transact with the private sector, develop land, and own or manage any uses on campus at its discretion. AHEC is not beholden to City zoning and entitlement.
Land Assets

Opportunity Sites:

• 150 acres land owned
• 6,500 parking spaces
• Accessible to transit, Downtown
## Land Assets

### Value

<table>
<thead>
<tr>
<th>Campus Appraisal (March 2021)</th>
<th>Land &amp; Redevelopment Comps (July 2023)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Source</td>
<td>Costar</td>
</tr>
<tr>
<td>Location</td>
<td>Downtown Denver</td>
</tr>
<tr>
<td>Timeframe</td>
<td>July 2020 - Present</td>
</tr>
<tr>
<td>Comparable property sales</td>
<td>11</td>
</tr>
<tr>
<td>Weighted average sale price</td>
<td>$313 / Land SF</td>
</tr>
<tr>
<td>AHEC Appraised Acres</td>
<td>52</td>
</tr>
<tr>
<td>AHEC Appraised Land SF</td>
<td>2,248,349</td>
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<tr>
<td>AHEC Campus Land Value</td>
<td>$448M</td>
</tr>
<tr>
<td></td>
<td>$705M</td>
</tr>
</tbody>
</table>

1 Appraised campus properties: 36 parcels.
2 Assumes parcels are fully finished with all horizontal infrastructure, have no atypical site development costs, and are vacant of any vertical improvements.
Land Assets

Comparables

<table>
<thead>
<tr>
<th>#</th>
<th>Comparable Property</th>
<th>Sale Date</th>
<th>Sale Price</th>
<th>Land SF</th>
<th>Price / SF</th>
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</thead>
<tbody>
<tr>
<td>1</td>
<td>1420-1430 Wynkoop St</td>
<td>May-23</td>
<td>$18.1M</td>
<td>36,394</td>
<td>$497</td>
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<tr>
<td>2</td>
<td>1901 Arapahoe St</td>
<td>Dec-21</td>
<td>$27.2M</td>
<td>54,999</td>
<td>$495</td>
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<tr>
<td>3</td>
<td>1055 19th St</td>
<td>Dec-20</td>
<td>$38.0M</td>
<td>106,722</td>
<td>$356</td>
</tr>
<tr>
<td>4</td>
<td>1799 Pennsylvania St</td>
<td>Jul-21</td>
<td>$25.0M</td>
<td>100,426</td>
<td>$249</td>
</tr>
<tr>
<td>5</td>
<td>2215-2243 California St</td>
<td>Dec-21</td>
<td>$8.4M</td>
<td>37,897</td>
<td>$220</td>
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<tr>
<td>6</td>
<td>618 E 16th Ave</td>
<td>Dec-21</td>
<td>$5.5M</td>
<td>26,572</td>
<td>$207</td>
</tr>
<tr>
<td>7</td>
<td>1717 Grant St</td>
<td>Dec-22</td>
<td>$11.0M</td>
<td>61,758</td>
<td>$178</td>
</tr>
</tbody>
</table>

Weighted Average $313
### Key Takeaways

<table>
<thead>
<tr>
<th>Status Quo</th>
<th>Vision &amp; Program</th>
<th>A New Model</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>OPERATING MODEL:</strong> Current financial model is stretched by enrollment declines, reliance on parking, greater share of institutional appropriations</td>
<td><strong>LEVERAGE LAND HOLDINGS</strong> to support academic programs</td>
<td><strong>DERISK RELIANCE ON APPROPRIATIONS</strong> and reappropriations from State over time</td>
</tr>
<tr>
<td><strong>GOVERNANCE:</strong> AHEC has broad authority to partner with the private sector</td>
<td><strong>MIX OF USES</strong> that draws a range of constituents to campus and enhance the student experience</td>
<td><strong>NEW INCOME STREAMS</strong> from the monetization of land to fund AHEC operations and initiatives</td>
</tr>
<tr>
<td><strong>LAND:</strong> Campus is sitting on valuable underutilized real estate in an active market</td>
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</tbody>
</table>
Part of the campus is under flood risk.

Speer Blvd hinders easy connection between the campus and downtown.

Surface parking on the west side of campus increases heat island effect. Creates unpleasant ped experience.

Light rail creates disconnection from Lynx crossing housing.

High speed roadways hinder the connection.

Hight limits for future development.

Lifted highway limits the south and north connection.

7th St Garage is an obstacle when strengthening the west and east connection.

Colfax Ave hinders easy connection to the south.
DEVELOPMENT OPPORTUNITIES

Opportunity sites include surface parking lots and various other underutilized parcels.
Other experience enhancement opportunities include gateways, connections and views.
LANDSCAPE OPPORTUNITIES

- **Reveal the memory of the buried canal**
- **Enhance the connectivity of the pedestrian-oriented green space structure throughout the campus**
- **Add softscape and implement a stormwater management network to mitigate the flood risk**
- **Frame landscape by active and transparent building interface**
- **Enhance the wayfinding system**
- **Connect campus open space as a green network**
Light rail stations are great opportunities when considering future development.

This route doesn’t serve neighborhoods where students are commuting to and from.
COMBINED OPPORTUNITIES

Potential Dev Parcels
Quads
Gateways
Enhance landscape connection to the west campus and improve ped experience

Light rail stations are great opportunities when considering future development

Connect campus open space as a green network

Enhance Views to St Elizabeth of Hungary Church

Reveal the memory of the buried canal

Enhance the wayfinding system

Add softscape and implement a stormwater management network to mitigate the flood risk

Enhance gateway experience and the front door to the campus

Enhance views to St. Elizabeth of Hungary Church

Connect campus open space as a green network

Enhance the wayfinding system

Add softscape and implement a stormwater management network to mitigate the flood risk

Enhance the wayfinding system

Improve ped experience on 7th Street
PRELIMINARY GOALS FOR THE MASTER PLAN

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2. Increase recruitment, enrollment, and retention
3. Improve financial sustainability for campus reinvestment
4. Integrate seamlessly with surrounding city
5. Improve quality of spaces for Auraria community, indoor and outdoor
6. Address climate change challenges
7. Provide affordable housing options on campus
Discussion
07. Next Steps
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Discovery & Analysis

- Data gathering, organization & synthesis
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**2023**
- **APR**
  - WS 1
- **MAY**
  - WS 2
- **JUN**
  - WS 3 + OH

**2024**
- **SEP**
  - WS 4
- **OCT**
  - WS 5
- **NOV**
  - WS 6 + OH

**Meeting Groups**
- Steering Committee
- Senior Leadership Team
- Board of Trustees
- Presidents / Executive Team
- Campus-wide Engagement
- University Focus Groups
- External Outreach